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[View article](#)

[PDF](#)

ENGINEERING

Design of a micro-scale wind turbine with horizontal axis using airfoil NACA 4412

[Sudarman](#); [Nur Subeki](#); [Adhan Kharisma Rudi Akhmadi](#)

AIP Conference Proceedings 2453, 020001 (2022) doi: <https://doi.org/10.1063/5.0094625>

[Abstract](#)

[View article](#)

[PDF](#)

The utilization of catalytic converter in reducing motorized vehicles emissions with copper and brass wire combined catalyst in the spiderwebs-shape

[Ali Mokhtar](#); [Andinusa Rahmandhika](#); [Suwignyo](#); [Fredy Wijayanto](#)

AIP Conference Proceedings 2453, 020002 (2022) doi: <https://doi.org/10.1063/5.0094384>

[Abstract](#)

[View article](#)

[PDF](#)

Guava leaves extract as the corrosion inhibitor and its effect to the mechanical properties of low-carbon steel

[Moh. Jufri](#); [M. Irkham Mamungkas](#); [Rezky Alfian Redha](#); [Ali Saifullah](#); [Sudarman](#)

AIP Conference Proceedings 2453, 020003 (2022) doi: <https://doi.org/10.1063/5.0094397>

[Abstract](#)

[View article](#)

[PDF](#)

Analysis of the effect of cooling media variations on tensile strength of electrical welding results of S45C steel

[Henri Hendaryati](#); [Achmad Fauzan Hery Soegiharto](#); [Rio Dwi Virdianto](#); [Ali Saifullah](#)

AIP Conference Proceedings 2453, 020004 (2022) doi: <https://doi.org/10.1063/5.0094602>

[Abstract](#)

[View article](#)

[PDF](#)

Analysis of disability lifter design utilizing hydraulic lifter

[Daryono](#); [Suwarsono](#); [Febriansyah Nusantara](#)

AIP Conference Proceedings 2453, 020005 (2022) doi: <https://doi.org/10.1063/5.0094492>

[Abstract](#)

[View article](#)

[PDF](#)

Corrosion rate analysis on the paint coated-A36 steel in salt and acid solutions

[Dini Kurniawati](#); [Murjito](#); [Dhimas Rizky Nuraditya](#)

AIP Conference Proceedings 2453, 020006 (2022) doi: <https://doi.org/10.1063/5.0094403>

[Abstract](#)

[View article](#)

[PDF](#)

Design and construction of acquisition system for aluminum shaft stress-strain measurement

[Budiono](#); [Trihono Sewoyo](#); [Muhammad Fachril Andara Amin](#)

AIP Conference Proceedings 2453, 020007 (2022) doi: <https://doi.org/10.1063/5.0094363>

[Abstract](#)

[View article](#)

[PDF](#)

Characterization of slug flow pattern formation in 16 mm diameter horizontal pipe

[Andinusa Rahmandhika](#); [Ali Mokhtar](#); [Herry Suprianto](#); [Mulyono](#); [Faris Rizal Andardi](#)

AIP Conference Proceedings 2453, 020008 (2022) doi: <https://doi.org/10.1063/5.0094383>

[Abstract](#)

[View article](#)

[PDF](#)

Effect of transient flame static tensioning method on distortion and mechanical properties of aluminum A5083 with MIG welding

[Nur Subeki](#); [Achmad Fauzan Hery Soegiharto](#); [Moh. Izzat Kamal Abqary](#)

AIP Conference Proceedings 2453, 020009 (2022) doi: <https://doi.org/10.1063/5.0094938>

[Abstract](#)

[View article](#)

[PDF](#)

Design of methane catcher in cow dung with digester capacity of 1000 liters

[Herry Suprianto](#); [Murjito](#); [Wahyudin Nor](#)

AIP Conference Proceedings 2453, 020010 (2022) doi: <https://doi.org/10.1063/5.0096624>

[Abstract](#)

[View article](#)

[PDF](#)

Effect of alkali treatment on mechanical properties of pineapple leaf fiber/polyester composites by vacuum infusion method

Mohamad Irkham Mamungkas; Iis Siti Aisyah; Nur Hasanah; Nur Subeki; Mohammad Jufri; Heni Hendaryati; Ali Saifulah

AIP Conference Proceedings 2453, 020011 (2022) doi: <https://doi.org/10.1063/5.0094474>

Abstract ▾

View article

PDF

The effect of layer height and deposit orientation to surface quality on 3D printed polylactic acid (PLA)

Murjito; Mohamad Irkham Mamungkas; Redyarsa Dharma Bintara

AIP Conference Proceedings 2453, 020012 (2022) doi: <https://doi.org/10.1063/5.0094483>

Abstract ▾

View article

PDF

The effect of distance variation on electroplating process of decorative nickel-chrome on the microstructure, thickness and weight of plating on A36 steel

Iis Siti Aisyah; Rizky Rachmad Susilo; Murjito

AIP Conference Proceedings 2453, 020013 (2022) doi: <https://doi.org/10.1063/5.0094401>

Abstract ▾

View article

PDF

Application of molecular dynamic energy of kaolin clay as photocatalysts

Yepy Komaril Sofii; Sudarman; Herry Suprianto

AIP Conference Proceedings 2453, 020014 (2022) doi: <https://doi.org/10.1063/5.0094250>

Abstract ▾

View article

PDF

Analysis of effect of welding repair on superheated tube boiler SA 335

Iham Arifin Pahlawan; Alviani Hesthi Permata Ningtyas; Muhammad Syahrul Iqbal Wafiy

AIP Conference Proceedings 2453, 020015 (2022) doi: <https://doi.org/10.1063/5.0094614>

Abstract ▾

View article

PDF

Vertical force occurrence due to parameter variations in friction stir laps welding on A1100-A1050 sheets

Suwarsono; Budiono; Rizky Irsandi Syahputra; Ali Mokhtar; Ary Dwi Astuti; Khusnul Hadi; Kholid Imam Santoso

AIP Conference Proceedings 2453, 020016 (2022) doi: <https://doi.org/10.1063/5.0094491>

Abstract ▾

View article

PDF

Design of marine wave power generator pendulum system with 300 watt power

Mulyono; Sudarman; Fady Ahmad Syakirin

AIP Conference Proceedings 2453, 020017 (2022) doi: <https://doi.org/10.1063/5.0094490>

Abstract ▾

View article

PDF

The effect of cooling media on mechanical properties of welded ST37 steel

Nur Hasanah; Roro Reni Hendaryatu; Budiono; Bagas Sukma Ardi Pradana

AIP Conference Proceedings 2453, 020018 (2022) doi: <https://doi.org/10.1063/5.0095215>

Abstract ▾

View article

PDF

XY plotter machine design with special linear and tilt motion utilizing Arduino Uno

Trihono Sewoyo; Sudarman; Moh. Irfan Rosyadi Alfin Karomi

AIP Conference Proceedings 2453, 020019 (2022) doi: <https://doi.org/10.1063/5.0095192>

Abstract ▾

View article

PDF

The role of the fuel-flame separator in stabilizing the flame of liquid fuel in a meso-scale combustor

Achmad Fauzan Hery Soegiharto; Mulyono; Muhammad Rasyid Ridho; Lilis Yulianti; Fudhail Abdul Munir

AIP Conference Proceedings 2453, 020020 (2022) doi: <https://doi.org/10.1063/5.0094613>

Abstract ▾

View article

PDF

Numerical investigation on the effect of direct welding heat for on-stream repair of stainless-steel piping

Fudhail Abdul Munir; Eddy Azrai Arifin; Achmad Fauzan Hery Soegiharto; Mohd Kamil Sued; Mohd Ahadlin Mohd Daud

AIP Conference Proceedings 2453, 020021 (2022) doi: <https://doi.org/10.1063/5.0095057>

Abstract ▾

View article

PDF

Early age physical properties of porous concrete containing recycle aggregate concrete (RAC) and fibrillated polypropylene fiber under compression load

A. R. Idrus; M. W. Tjaronge; A. A. Amiruddin

AIP Conference Proceedings 2453, 020022 (2022) doi: <https://doi.org/10.1063/5.0095616>

Abstract ▾

View article

PDF

Flexural behavior of hybrid beam prepared with RC and foam concrete

Ismunandar Muchtar; M. W. Tjaronge; Rita Irmawaty

AIP Conference Proceedings 2453, 020023 (2022) doi: <https://doi.org/10.1063/5.0095620>

Abstract ▾

View article

PDF

Early age physical properties of porous concrete containing nickel slag aggregate under compression load

A. F. Irfansyah; M. W. Tjaronge; A. A. Amiruddin

AIP Conference Proceedings 2453, 020024 (2022) doi: <https://doi.org/10.1063/5.0100126>

Abstract ▾

View article

PDF

Realtime flood propagation on the downstream of Bili-Bili reservoir with hydraulic routing

M. A. Sudarmin; F. Maricar; R. T. Lopa

AIP Conference Proceedings 2453, 020025 (2022) doi: <https://doi.org/10.1063/5.0095391>

Abstract ▾

View article

PDF

Physical behavior of foam concrete constructed with blended cement and polyolefin fiber

Sahiruddin; M. W. Tjaronge; R. Irmawaty

AIP Conference Proceedings 2453, 020026 (2022) doi: <https://doi.org/10.1063/5.0096707>

Abstract ▾

View article

PDF

The effect of filter thickness on the effectiveness of Bira beach sand as a filter media in water treatment

Ramdhani Nur Saputra; Muh. Saleh Pallu; Bambang Bakri

AIP Conference Proceedings 2453, 020027 (2022) doi: <https://doi.org/10.1063/5.0096654>

Abstract ▾

View article

PDF

Mechanical properties of self-compacting geopolymer concrete utilizing fly ash

Pinta Astuti; Rahmad Afriansya; Evelyn Anabela Anisa; Julian Randisyah

AIP Conference Proceedings 2453, 020028 (2022) doi: <https://doi.org/10.1063/5.0094463>

Abstract ▾

View article

PDF

Reinforcing the performance of signalized intersection on the border of Malang and Batu city

Fatimah Salsabila Soamole; Faris Rizal Andardi; Amalia Nur Adibah

AIP Conference Proceedings 2453, 020029 (2022) doi: <https://doi.org/10.1063/5.0094270>

Abstract ▾

View article

PDF

Strengthening the performance of unsignalized intersections in Dinoyo district

Siti Anissa Chofidloturrohmah; Amalia Nur Adibah; Faris Rizal Andardi

AIP Conference Proceedings 2453, 020030 (2022) doi: <https://doi.org/10.1063/5.0094331>

Abstract ▾

View article

PDF

Performance evaluation of unsigned four junctions in Malang city

Nurman Handitya Prima; Sunarto; Andi Syaiful Amal

AIP Conference Proceedings 2453, 020031 (2022) doi: <https://doi.org/10.1063/5.0094920>

Abstract ▾

View article

PDF

Service level of economic sector from sidewalk in Madura

Noviana Agustini; Amalia Nur Adibah; Lintang Satiti Mahabella

AIP Conference Proceedings 2453, 020032 (2022) doi: <https://doi.org/10.1063/5.0094624>

Abstract ▾

View article

PDF

Application of Pertamina as modifier at Lasbutag cold mix for the ossifying of the road

Alik Ansyori Alamsyah

AIP Conference Proceedings 2453, 020033 (2022) doi: <https://doi.org/10.1063/5.0094915>

Abstract ▾

View article

PDF

The scenario of sea-level rise on land and buildings affected by tidal floods in Batang Regency Central Java

Nursetiawan; Amri Firdaus; Bernahda Primadalia

AIP Conference Proceedings 2453, 020034 (2022) doi: <https://doi.org/10.1063/5.0095193>

Abstract ▾

View article

PDF

The application of mountain soil materials in Kalumata Puncak village as a road trace pile material covering physical and mechanical properties

Moh. Aslan Tafwid Wais; Andi Syaiful Amal; Samin

AIP Conference Proceedings 2453, 020035 (2022) doi: <https://doi.org/10.1063/5.0095183>

Abstract ▾

View article

PDF

An effective synthetic unit hydrograph in Lesti sub watershed, East Java, Indonesia

Adji Salsabila Imaniar; Ernawan Setyono; Lourina Evanale Orfa

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Abstract ▾

View article

PDF

Measurement of discharge in open channels: A case study of laboratory discharge calibration model

Moh Abduh

AIP Conference Proceedings 2453, 020037 (2022) doi: <https://doi.org/10.1063/5.0094277>

Abstract ▾

View article

PDF

Consideration factors of reverse logistics adoption in Indonesian electronic industry

Ilyas Masudin; Dian Respati; Fien Zulfikarjah; Dian Palupi Restuputri

AIP Conference Proceedings 2453, 020038 (2022) doi: <https://doi.org/10.1063/5.0094253>

Abstract ▾

View article

PDF

Routing of frozen food delivery using particle swarm optimization algorithm

Anissa Kesy Garside; Luki Trihardani; Baiq Nurul Izzah Farida Ramadhani; Amelia Khoidir

AIP Conference Proceedings 2453, 020039 (2022) doi: <https://doi.org/10.1063/5.0094282>

Abstract ▾

View article

PDF

An effective hybrid crow search algorithm for energy-efficient flow shop scheduling

Dana Marsetiya Utama

AIP Conference Proceedings 2453, 020040 (2022) doi: <https://doi.org/10.1063/5.0094254>

Abstract ▾

View article

PDF

Supplier selection utilizing fuzzy-AHP and PROMETHEE: A case study in garment industry

Ikhlusal Amallynda; Rio Anray Tama Hidayatulloh; Dana Marsetiya Utama

AIP Conference Proceedings 2453, 020041 (2022) doi: <https://doi.org/10.1063/5.0094601>

Abstract ▾

View article

PDF

Customer satisfaction assessment using Webqual and CZIPA

Shanty Kusuma Dewi; Rizky Adina; Teguh Baroto

AIP Conference Proceedings 2453, 020042 (2022) doi: <https://doi.org/10.1063/5.0094478>

Abstract ▾

View article

PDF

Increasing the added value of environmentally friendly fish processing utilizing a dynamic system model

Ahmad Mubin; Lintang Gesik Hanggar Irmada; Ikhlusal Amallynda

AIP Conference Proceedings 2453, 020043 (2022) doi: <https://doi.org/10.1063/5.0094616>

Abstract ▾

View article

PDF

Green supplier selection and order allocation using AHP-SAW and goal programming

Teguh Baroto; Dana Marsetiya Utama; M. Faisal Ibrahim

AIP Conference Proceedings 2453, 020044 (2022) doi: <https://doi.org/10.1063/5.0094252>

Abstract ▾

View article

PDF

Reducing defective products using six sigma for production process improvement

Shanty Kusuma Dewi; Rizky Dwi Salindri Ayu Widodo; Mohammad Lukman

AIP Conference Proceedings 2453, 020045 (2022) doi: <https://doi.org/10.1063/5.0094477>

Abstract ▾

View article

PDF

Mobile news applications quality analysis using web quality and importance performance analysis

Adhi Nugraha; Ihsan Gazali Kuswanto; Dana Marsetiya Utama

AIP Conference Proceedings 2453, 020046 (2022) doi: <https://doi.org/10.1063/5.0094829>

Abstract ▾

View article

PDF

Evaluation of aircraft cabin comfort: Contributing factors, dissatisfaction indicators, and degrees of influence

[Dian Palupi Restuputri](#); [Kintan Purnamasari](#); [Nur Afni](#); [Sabrina Legtria](#); [Evie Shoffiah](#); [Maya Septia](#); [Ilyas Masudin](#)

AIP Conference Proceedings 2453, 020047 (2022) doi: <https://doi.org/10.1063/5.0094297>

[Abstract](#) ▾

[View article](#)

[PDF](#)

Industrial area weighbridge simulation model considering vehicle capacity and destination using arena software

[Muhammad Faisal Ibrahim](#); [Maulin Masyito Putri](#); [Dwi Novita Sari](#); [Dana Marsetya Utama](#)

AIP Conference Proceedings 2453, 020048 (2022) doi: <https://doi.org/10.1063/5.0094266>

[Abstract](#) ▾

[View article](#)

[PDF](#)

Integrated analytic hierarchy process and preference ranking organization method for enrichment evaluation II for supplier selection

[Rahmad Wisnu Wardana](#); [Annisa Kesy Garside](#); [Adhitya Tri Anggara](#)

AIP Conference Proceedings 2453, 020049 (2022) doi: <https://doi.org/10.1063/5.0094738>

[Abstract](#) ▾

[View article](#)

[PDF](#)

Improving the efficiency of SPWM (sinusoidal pulse with modulation)-based DC-AC converter and conduction mode on renewable energy

[Machmud Effendy](#); [Muhammad Najmin Nuha](#); [Widianto](#)

AIP Conference Proceedings 2453, 020050 (2022) doi: <https://doi.org/10.1063/5.0094927>

[Abstract](#) ▾

[View article](#)

[PDF](#)

Hierarchical smart meter data hub initiative for enabling IoT based smart grid in Indonesia

[Muhammad Nasar](#); [David Raisz](#)

AIP Conference Proceedings 2453, 020051 (2022) doi: <https://doi.org/10.1063/5.0094764>

[Abstract](#) ▾

[View article](#)

[PDF](#)

Sentiment analysis of Covid-19 vaccine tweets utilizing Naive Bayes

[Abdurrahim Abdurrahim](#); [Lailis Syafa'ah](#); [Merinda Lestandy](#)

AIP Conference Proceedings 2453, 020052 (2022) doi: <https://doi.org/10.1063/5.0094607>

[Abstract](#) ▾

[View article](#)

[PDF](#)

Early detection of breast cancer in histopathology images employing convolutional neural network (CNN)

[Putri Khalifa Hilaliyah](#); [M. Irfan](#); [Merinda Lestandy](#)

AIP Conference Proceedings 2453, 020053 (2022) doi: <https://doi.org/10.1063/5.0094608>

[Abstract](#) ▾

[View article](#)

[PDF](#)

Detection of heart valve function disorders with artificial neural network (ANN) algorithm

[Muhammad Bara Al Farisyi](#); [Muhammad Irfan](#); [Amrul Faruq](#)

AIP Conference Proceedings 2453, 020054 (2022) doi: <https://doi.org/10.1063/5.0094389>

[Abstract](#) ▾

[View article](#)

[PDF](#)

Face mask detection utilizing "You only look one (YOLOV3)" for Covid-19 response

[Mohamad Al Fikih](#); [Tri Septiana Nadia Puspita Putri](#); [Nur Kasan](#); [Novendra Setyawan](#)

AIP Conference Proceedings 2453, 020055 (2022) doi: <https://doi.org/10.1063/5.0094468>

[Abstract](#) ▾

[View article](#)

[PDF](#)

Public health face mask detection of Covid-19 utilizing convolutional neural network (CNN)

[Tri Septiana Nadia Puspita Putri](#); [Mohamad Al Fikih](#); [Nur Kasan](#); [Novendra Setyawan](#)

AIP Conference Proceedings 2453, 020056 (2022) doi: <https://doi.org/10.1063/5.0094485>

[Abstract](#) ▾

[View article](#)

[PDF](#)

K-nearest neighbor imputation for missing value in hepatitis data

[Ariлин Surya Alianso](#); [Lailis Syafaah](#); [Amrul Faruq](#)

AIP Conference Proceedings 2453, 020057 (2022) doi: <https://doi.org/10.1063/5.0095625>

[Abstract](#) ▾

[View article](#)

[PDF](#)

ZMP fuzzy implementation for robot stability optimization

[Inda Rusdia Sofiani](#); [Nurkasari](#); [Ghufron Wahyu Kurniawan](#)

AIP Conference Proceedings 2453, 020058 (2022) doi: <https://doi.org/10.1063/5.0094504>

[Abstract](#) ▾

[View article](#)

[PDF](#)

Delay analysis in HCMOS logic ICs

Widianto; Robert Lis

AIP Conference Proceedings 2453, 020059 (2022) doi: <https://doi.org/10.1063/5.0094353>

Abstract ▾

View article

PDF

Cascaded linear regulator application with positive voltage tracking switching regulator

Taufik; Brandon Nghe; Arief Hernadi; Rini Nur Hasanah; Lailis Syafaah

AIP Conference Proceedings 2453, 020060 (2022) doi: <https://doi.org/10.1063/5.0094615>

Abstract ▾

View article

PDF

Coordination analysis of protection relay settings utilizing particle swarm optimization method

Diding Suhardi; Ilham Pakaya; Rienaldi Putra; Amrul Faruq

AIP Conference Proceedings 2453, 020061 (2022) doi: <https://doi.org/10.1063/5.0094251>

Abstract ▾

View article

PDF

Optimization of unit commitment considering carbon gas emission reduction utilizing firefly algorithm

Diding Suhardi; Ilham Pakaya; R. Noor Muhammad; Amrul Faruq

AIP Conference Proceedings 2453, 020062 (2022) doi: <https://doi.org/10.1063/5.0095212>

Abstract ▾

View article

PDF

Autonomous car steering control and sign detection utilizing Haar Cascade and PID

Mohammad Chasrun Hasani; Rochmat Jaya Putra; Novendra Setyawan

AIP Conference Proceedings 2453, 020063 (2022) doi: <https://doi.org/10.1063/5.0094256>

Abstract ▾

View article

PDF

Economic dispatch of IEEE 26 bus with transmission losses employing a modified cuckoo optimization algorithm (MCOA) method

Faris Adi Saputro; Ermanu Azizul Hakim; Novendra Setyawan

AIP Conference Proceedings 2453, 020064 (2022) doi: <https://doi.org/10.1063/5.0094487>

Abstract ▾

View article

PDF

Improvement reliability index at distribution system in Nguling feeders with recloser placement optimization utilizing genetic algorithm

Ilham Pakaya; Zulfatman; Mochamad Baitur Rizqi

AIP Conference Proceedings 2453, 020065 (2022) doi: <https://doi.org/10.1063/5.0095226>

Abstract ▾

View article

PDF

Voltage and frequency control of self-excited induction generator utilizing PI-ANFIS controller

Zulfatman; Abdillah Haris Suryadi; Ilham Pakaya

AIP Conference Proceedings 2453, 020066 (2022) doi: <https://doi.org/10.1063/5.0094647>

Abstract ▾

View article

PDF

Smart control design for lithium-ion LIR 18650 battery charger with ohmic drop compensation (ODC) method

Imam Saukani

AIP Conference Proceedings 2453, 020067 (2022) doi: <https://doi.org/10.1063/5.0094394>

Abstract ▾

View article

PDF

The correlation of financial risk variables on project construction budget infrastructure in Aceh

Ikhlas Kurniawan; Anita Rauzana; Alfa Taras Bulba

AIP Conference Proceedings 2453, 020068 (2022) doi: <https://doi.org/10.1063/5.0094275>

Abstract ▾

View article

PDF

Physicochemical, color, and sensory characteristics of cacao instant drink with addition of buni and cinnamons blends

Muhammad Yusuf; UA Fitriani Nur; Syahriati

AIP Conference Proceedings 2453, 020069 (2022) doi: <https://doi.org/10.1063/5.0094279>

Abstract ▾

View article

PDF

Effects of spray-drying conditions on the physical properties, colour, anthocyanin and Cyanidin 3-O—glucoside of rosella microcapsules

UA Fitriani Nur; Rahmawati Saleh; Mursida; Rosmaladewi; Muhammad Yusuf

AIP Conference Proceedings 2453, 020070 (2022) doi: <https://doi.org/10.1063/5.0094272>

Abstract ▾

View article

PDF

Evaluating risks in Ho Chi Minh city urban railway project using analytic network process

[Phu Quang Tran](#); [Thao Thi Yen Huynh](#); [Thanh Trung Dang](#); [Nhu Thi Quynh Tran](#); [Phong Thanh Nguyen](#)

AIP Conference Proceedings 2453, 020071 (2022) doi: <https://doi.org/10.1063/5.0094243>

[Abstract](#) ▾

[View article](#)

[PDF](#)

The comparison of using RC and steel structures on arch structure of concert hall

[R. Adhi Setya Primaulia](#); [Muttaqin Hasan](#); [Abdullah](#)

AIP Conference Proceedings 2453, 020072 (2022) doi: <https://doi.org/10.1063/5.0094260>

[Abstract](#) ▾

[View article](#)

[PDF](#)

Application of green architecture concepts in Wanakota apartments

[A. Andiyan](#); [Abdul Gani Alfarizi](#)

AIP Conference Proceedings 2453, 020073 (2022) doi: <https://doi.org/10.1063/5.0094255>

[Abstract](#) ▾

[View article](#)

[PDF](#)

Synthesis of nickel-cobalt impregnated catalyst using geothermal waste for hydrogen production

[John Philia](#); [W Widayat](#); [S Sulardjaka](#)

AIP Conference Proceedings 2453, 020074 (2022) doi: <https://doi.org/10.1063/5.0094756>

[Abstract](#) ▾

[View article](#)

[PDF](#)

Microstrip rectangular patch antenna design for Medan aviation polytechnic ADS-B receiver technology

[Maksum Pinem](#); [Afandi Sahputra](#); [Ali Hanafiah Rambe](#); [Habib Muharry Yusdartono](#)

AIP Conference Proceedings 2453, 020075 (2022) doi: <https://doi.org/10.1063/5.0094258>

[Abstract](#) ▾

[View article](#)

[PDF](#)

Parking sensor design with automatic braking

[Rahmad Hidayat](#); [Muntyono](#); [Herawati](#); [Salamatul Afiyah](#); [Idah Wahidah](#); [Sudarmanto](#)

AIP Conference Proceedings 2453, 020076 (2022) doi: <https://doi.org/10.1063/5.0094466>

[Abstract](#) ▾

[View article](#)

[PDF](#)

Oil and gas characteristics of coal with pyrolysis process

[Widayat](#); [Hantoro Satriadi](#); [Luthfi Prananta Wibawa](#); [Glenn Faishal Hanif](#); [Mochammad Qomaruddin](#)

AIP Conference Proceedings 2453, 020077 (2022) doi: <https://doi.org/10.1063/5.0094759>

[Abstract](#) ▾

[View article](#)

[PDF](#)

Optimization heat integration of preliminary plant design of styrene monomer into polystyrene

[Rosyad Adrian Febriansyar](#); [Nadya Umami Azizah](#); [Widayat](#)

AIP Conference Proceedings 2453, 020078 (2022) doi: <https://doi.org/10.1063/5.0094754>

[Abstract](#) ▾

[View article](#)

[PDF](#)

Physical properties test peel off gel mask based of date palm seeds powder (phoenix dactylifera) and olive oil

[Uce Lestari](#); [Faizar Farid](#); [Yuliawati](#)

AIP Conference Proceedings 2453, 020079 (2022) doi: <https://doi.org/10.1063/5.0095458>

[Abstract](#) ▾

[View article](#)

[PDF](#)

COMPUTER SCIENCE

30 visualisation of historical site "Sumberawan temple" preservation utilizing virtual reality technology

[Ali Sofyan Kholimi](#); [Arif Kurniawan](#); [Eko Budi Cahyono](#); [Lailatul Husniah](#)

AIP Conference Proceedings 2453, 030001 (2022) doi: <https://doi.org/10.1063/5.0095173>

[Abstract](#) ▾

[View article](#)

[PDF](#)

Human activity recognition utilizing SVM algorithm with gridsearch

[Wahyu Andhyka Kusuma](#); [Agus Eko Minarno](#); [Nia Dwi Nurul Safitri](#)

AIP Conference Proceedings 2453, 030002 (2022) doi: <https://doi.org/10.1063/5.0096708>

[Abstract](#) ▾

[View article](#)

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Green Supplier Selection and Order Allocation Using AHP-SAW and Goal Programming

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Abstract. In the supply chain, environmental aspects become a concern for stakeholders. One of the strategic decisions in the supply chain field is Green Supplier Selection and Order Allocation (GSSOA). This study proposes the Analytical Hierarchy Process (AHP) and simple additive weight (SAW) and Goal Programming procedures in addressing the GSSOA problem. The five criteria and 13 sub-criteria are utilized in applied to plastic manufacturing companies. Based on AHP, the results indicate that quality criteria present a higher level of importance than cost, delivery, service, and environment. Furthermore, the suitability of the material with specifications (QU1) serves as the sub-criteria with the highest weight. The result of the preference assessment with SAW further indicates that supplier 2 presents the highest preference. The application of goal programming is advantageous to determine the optimal order allocation. The results depict that suppliers 2 and 3 are eligible to supply 150 each to fulfill demand.

INTRODUCTION

Supply chain management (SCM) is designed with integrated planning and control decisions to optimize customer satisfaction and business profitability [1]. When environmental awareness grows, it increasingly generates stakeholder concern to solve environmental problems [2]. Green supply chain management (GSCM) thus provides the right concept to balance economic and environmental factors in the supply chain. In SCM, procurement is considered an important activity to improve company performance. Suppliers contribute to the smooth production process [3, 4] [5], capable of improving the company performance [6]. Therefore, the proper suppliers are importantly selected by the company to maintain business competition [7]. Supplier selection and order allocation processes are thus required by considering qualitative and quantitative variables [8]. In the traditional concept, environmental aspects have been previously excluded from supplier selection and order allocation [9] [10]. Therefore, environmental aspects are pivotal to be considered in supplier selection and order allocation. This problem is popularly referred to as green supplier selection and order allocation (GSSOA).

Researchers have published several studies on GSSOA. Examples include Bakeshlou, et al. [11] proposing the Fuzzy Analytic Network Process (ANP), fuzzy Decision Making Trial and Evaluation Laboratory (Dematel), and multi-objective linear programming (MOLP) methods. Similarly, Hamdan and Cheaitou [12] offered fuzzy Analytical Hierarchy Process (AHP), Technique for Order Preference by Similarity to Ideal Solution (Topsis), and MOLP. Several other procedures were also proposed, including fuzzy ANP, fuzzy DEMATEL, fuzzy Topsis, and weighted goal programming [13], and multi-objective mixed-integer linear programming and DEA [14]. The Double Hierarchy Hesitant Linguistic Term sets and MOLP procedure was particularly proposed by You, et al. [15]. The Fuzzy Goal Programming With Multiple Importance Function method was developed by Wong [16]. Recently, several advanced procedures have been proposed, such as a distributional robust goal programming model and tractable approximation [17], combined with the Best-Worst Method and fuzzy Topsis [18].

In previous studies, the cost of fuel in the delivery of raw materials is rarely considered. Therefore, this study develops an order allocation model by considering the environmental aspects of fuel consumption costs. Furthermore, a goal programming mathematical model is proposed to model the cost of fuel consumption. Therefore, this study proposes a GSSOA procedure by integrating the AHP- simple additive weight (SAW) procedure and Goal programming. This selected model serves as the novelty of this study because this procedure has never been applied in GSSOA. On the other hand, AHP-SAW has been successfully applied to prioritize renewable energy resources [19] and supplier selection [20]. Furthermore, goal programming procedures have been applied to

various problems such as lot sizing[21], and truck allocation [22]. Hence, such aforementioned notion encourages this study to propose AHP-SAW and goal programming in addressing GSSOA problems. In addition, a case study is presented on a manufacturing company in Indonesia.

METHODS

Proposed Method in GSSOA

This section describes a proposed procedure in addressing the GSSOA problem. Figure 1 indicates the five main stages in solving this problem.

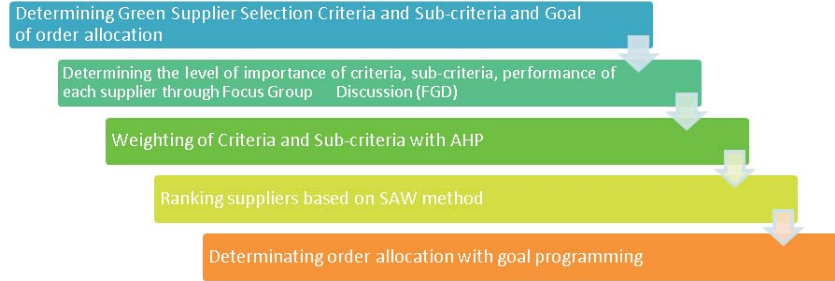


FIGURE 1. The proposed framework for evaluating teacher teaching performance

The first framework is conducted to determine the criteria, sub-criteria, and goals for the GSSOA problem. Focus group discussion (FGD) is proposed to identify criteria, sub-criteria, and goals on this issue. The second stage in the framework is conducted to determine the importance of criteria and sub-criteria through FGD. The AHP method is proposed for weighting the GSSOA criteria and sub-criteria. This method was proposed by Saaty [23], weighting the pairwise comparison scales of 1 (equal importance) to 9 (absolutely more critical). Furthermore, the assessment of each supplier based on each sub-criterion was also conducted through FGDs. For example, some criteria present a rating scale based on a Likert scale of 1 (not good) to 5 (very good). In addition, interval and ratio rating scales are applied to the assessment of each supplier.

The third stage is conducted by weighing the criteria and sub-criteria of the GSSOA problem utilizing AHP. The results of the pairwise comparison of each criterion and sub-criteria are constructed into a matrix as in Equation 1, indicating a pairwise comparison of the criteria. Determination of the importance of pairwise comparisons on the criteria illustrated in Equation 2. Matrix normalization is applied by dividing the value in each column by the number in each column. The principle of the AHP eigenvector is illustrated in Equation 3. In the AHP method, each pairwise comparison matrix is calculated by the consistency ratio (CR) (Equation 5), based on the ratio of the consistency index (CI) value (Equation 4) to the random index (RI) proposed by Saaty [23]. Calculation of global weight sub-criteria is based on the multiplication between criteria and sub-criteria.

The fourth stage is conducted by ranking the supplier priorities based on the SAW procedure. The results of the supplier assessment are presented in a matrix such as in Equation 6. Furthermore, this matrix is normalized based on Equation 7. The results of the normalization matrix () are illustrated in Equation 8. Meanwhile, the preference value for each supplier can be calculated by Equation 9. Finally, the supplier priority in the GSSOA problem is selected based on the biggest. RVi value. The followings are Equation 1 to Equation 9.

$$A = \begin{bmatrix} a_{11} & \dots & a_{1k} \\ a_{21} & \dots & a_{2k} \\ a_{k1} & \dots & a_{kk} \end{bmatrix} \quad (1)$$

$$a_{pq} > 0, a_{pp} = 1 \quad (2)$$

$$A \cdot w = \lambda_{max} \cdot w \quad (3)$$

$$CI = \frac{\lambda_{max} - k}{k - 1} \quad (4)$$

$$CR = \frac{CI}{RI} \quad (5)$$

$$X = \begin{bmatrix} x_{11} & \dots & x_{1k} \\ x_{21} & \dots & x_{2k} \\ x_{i1} & \dots & x_{ik} \end{bmatrix} \quad (6)$$

$$r_{ik} = \begin{cases} r_{ik} = \frac{x_{ik}}{\text{Max } x_{ik}} & \text{If } k \text{ is benefit attribute} \\ r_{ik} = \frac{x_{ik}}{\text{Min } x_{ik}} & \text{If } k \text{ is cost attribute} \end{cases} \quad (7)$$

$$R = \begin{bmatrix} r_{11} & \dots & r_{1k} \\ r_{21} & \dots & r_{2k} \\ \vdots & \dots & \vdots \\ r_{i1} & \dots & r_{ik} \end{bmatrix} \quad (8)$$

$$V_i = \sum_{k=1}^q w_j r_{ik} \quad (9)$$

The fifth stage is conducted by determining the order allocation using the goal programming method. The output generated in SAW is utilized as one of the goals to maximize the total weight of the purchase. This study sets five goals in order allocation optimization. The goal programming notations are as follows:

i : supplier index, $i = 1, 2, 3, \dots, n$	q_i : supplier defect rate- i
j : index goal, $j = 1, 2, 3, \dots, m$	Dis_i : distance supplier- i
X_i : supplier order quantity- i	K_{pl} : fuel consumption liter/kilometer
Y_i : binary integer 0 AND 1	K_i : supply capacity of supplier- i
G_j : The target to be achieved by the goal j	cf : fuel price
V_i : supplier- i preference based on AHP-SAW	d_j^+ : positive deviation for goal- j
P_i : product price supplier- i	d_j^- : negative deviation for goal- j
O_i : supplier ordering cost- i	

The mathematical formula of the goal programming model of the GSSOA problem is presented as follows:

$$\min Z = \sum_{j=1}^m d_j^+ + d_j^- \quad (10)$$

$$\sum_{i=1}^n V_i \cdot X_i \cdot Y_i + d_1^- - d_1^+ = G1 \quad (11)$$

$$\sum_{i=1}^n q_i \cdot X_i \cdot Y_i + d_2^+ - d_2^- = G2 \quad (12)$$

$$\sum_{i=1}^n P_i \cdot X_i \cdot Y_i + d_3^- - d_3^+ = G3 \quad (13)$$

$$\sum_{i=1}^n O_i \cdot Y_i + d_4^- - d_4^+ = G4 \quad (14)$$

$$\sum_{i=1}^n \left(\frac{Dis_i}{K_{pl}} * C_f \right) Y_i + d_5^- - d_5^+ = G5 \quad (15)$$

$$\sum_{i=1}^n X_i = D \quad (16)$$

$$X_i \leq K_i \cdot Y_i \quad (17)$$

$$d_j^+, d_j^- \geq 0, j = 1, 2, \dots, m \quad (18)$$

$$X_i \geq 0, i = 1, 2, \dots, n \quad (19)$$

$$Y_i \geq 0 \text{ or } 1, i = 1, 2, \dots, n \quad (20)$$

Equation 10 contains the objective function of the mathematical model to minimize the deviation from the goal. Equation 11 indicates that goal 1 is to maximize total supplier purchasing preferences. Equation 12 indicates that the goal 2 is aimed at minimizing defective goods from suppliers. Equation 13 indicates that goal 3 is to minimize the purchase price from suppliers. Furthermore, Equation 14 indicates that goal 4 is to minimize the cost of ordering from suppliers. Formula goal 5 is to minimize transportation costs as indicated by Equation 15. Equation 16 indicates the demand constraint. Equation 17 presents a formula that shows the limit of supplier capacity. Equation 18 indicates that the positive and negative deviation of the goal cannot be less than 0. Equation 19 indicates that the

limitation that the order quantity of supplier- i cannot be negative. Meanwhile, Equation 20 indicates that it is a binary number that represents whether an order was made from supplier i . (X_i) Y_i

Case study

In this study, a case study was conducted on the Plastic Manufacturing Industry in Indonesia. The purchasing manager and purchasing staff were selected as the FGD panel team. To address the GSSOA problem, the five criteria and 13 sub-criteria are utilized to solve the problem. Table 1 indicates the criteria and sub-criteria used in the GSSOA problem. FGD was carried out in a pairwise comparison assessment of criteria and sub-criteria. The results of the assessment of 4 suppliers in each sub-criteria are illustrated in Table 2. In this assessment, the sub-criteria QU3, CO1, and CO2 employ the interval and ratio assessment scales. In addition, the assessment was conducted using a Likert scale. The goal programming data for the GSSOA problem is presented in Table 3. The KPL value is 8 kilometers/liter, and the fuel price (Cf) is IDR 7600, and the demand for raw materials is 300.

TABLE 1. Criteria and sub-criteria for supplier selection

Criteria	Sub Criteria	Code	Type	Unit of Measurement
<i>Quality (QU)</i>	- Materials according to specifications	QU1	Benefits	Likert
	- Consistent product quality	QU2	Benefits	Likert
	- Disability rate	QU3	Cost	% Defects
<i>Cost (CO)</i>	- Product Price	CO1	Cost	Price (IDR)
	- Order Fee	CO2	Cost	Cost (IDR)
<i>Delivery (DE)</i>	- Order quantity accuracy	DE1	Benefits	Likert
	- On-time Delivery	DE2	Benefits	Likert
	- Fulfilment capacity	DE3	Benefits	Likert
<i>Services (SE)</i>	- Replacement of damaged goods	SE1	Benefits	Likert
	- Flexible	SE2	Benefits	Likert
<i>Environmental Issues (EN)</i>	- Eco-friendly material	EN1	Benefits	Likert
	- <i>Environment-related certificates</i> (ERC)	EN2	Benefits	Likert
	- Fuel consumption in product delivery	EN3	Benefits	Likert

TABLE 2. The results of the supplier assessment for each sub-criteria for each supplier

supplier i	QU1	QU2	QU3	CO1	CO2	DE1	DE2	DE3	SE1	SE2	EN1	EN2	EN3
Supplier 1	3	2	0.025	9500	7500	2	3	3	2	3	2	2	4
Suppliers 2	5	5	0.02	9400	7000	2	4	5	2	2	4	2	3
Suppliers 3	2	4	0.015	9500	7500	2	4	2	5	3	5	2	3
Suppliers 4	2	5	0.015	9450	7400	2	5	3	2	2	3	4	4

TABLE 3. Goal programming data for the GSSOA problem

supplier i	Pi	Oi	qi	Distance	Capacity
Supplier 1	9500	7500	0.025	15	100
Suppliers 2	9400	7000	0.02	20	150
Suppliers 3	9500	7500	0.015	15	150
Suppliers 4	9450	7400	0.015	17	100
Goal	2830000	14500	4.75		33250

RESULTS AND DISCUSSION

The results of the weighting of the five criteria and 13 sub-criteria of GSSOA are presented in Table 4, indicating that the suitability of the material with the specifications (QU1) produces the highest weight followed by Product Price (CO1), and the level of the defect (QU3). The results of this study are by the findings of research conducted by Li, et al. [6]. In the area of GSSOA research, environmental criteria have not become a company priority, confirming the research findings of Erfaisalsyah, et al. [24], revealing that environmental criteria have low importance.

In addressing the GSSOA problem, AHP weight is utilized as an assessment of supplier priority preferences. The results of the preference calculation with SAW are presented in Figure 2, indicating that the priority order of

suppliers is supplier 2, supplier 1, supplier 3, and the lowest priority is supplier 4. However, the preference values of supplier 1, supplier 3, and supplier 4 are not significantly different. Furthermore, these results are employed as order allocation optimization. Based on linear programming optimization, goal 1 of the total supplier purchasing preference is 270.95.

TABLE 4. Results of weighting criteria and sub-criteria of green supplier selection

No	Criteria	Weight	Sub-Criteria Code	Weight	Global Weight
1	Quality (QU)	0.360	QU1	0.5710	0.2056
			QU2	0.1430	0.0515
			QU3	0.2860	0.1030
2	Cost (CO)	0.254	CO1	0.6670	0.1694
			CO2	0.3330	0.0846
3	Delivery (DE)	0.182	DE1	0.4290	0.0781
			DE2	0.4290	0.0781
			DE3	0.1430	0.0260
4	Services (SE)	0.111	SE1	0.3330	0.0370
			SE2	0.6670	0.0740
5	Environmental Issues (EN)	0.094	EN1	0.2000	0.0188
			EN2	0.2000	0.0188
			EN3	0.6000	0.0564

Based on optimization with goal programming, the optimal order allocation is as follows: the order quantity at suppliers 2 and 3 is 150. In optimal results, Goal 1 and Goal 3 are not achieved. Goal 1 has a deviation from the target of 5.9. In goal 3, the optimal value is generated at 5000 deviations.

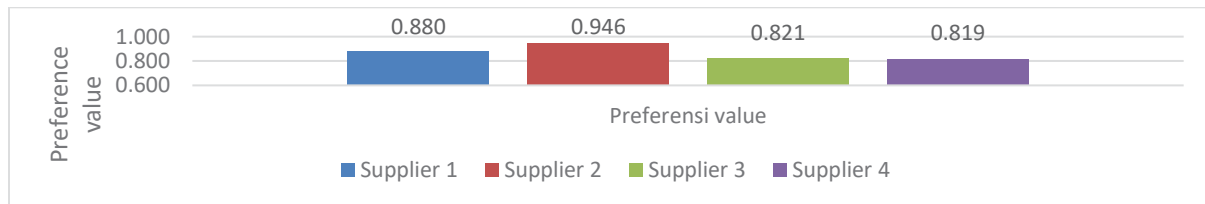


FIGURE 2. The results of the calculation of preferences with the SAW method

CONCLUSION

The research proposes AHP-SAW along with the programming goals in addressing the GSSOA problems. Based on AHP, the suitability of material with specifications (QU1) presents the greatest weight compared to other sub-criteria. Based on SAW, supplier 2 presents a better level of preference among other suppliers. The programming goal results show that order allocation meeting demand is 150 for suppliers 2 and 3. However, this study has limitations that do not consider the interrelationships between criteria and sub-criteria. Thus, further research is encouraged to consider the relationship between criteria and sub-criteria.

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